**IRM RISK MANAGEMENT TRAINING**

**TIMETABLE - May 2- 4, 2017**

*The programme will be highly experiential, combining sound academic principles with real-life examples, case studies and exercises. Hence the timings and order presented below are indicative only. The IRM trainer will adapt the programme as necessary to ensure that the learning objectives are met, based on the needs, interests and experience of the participants.*

**Day 1**

**Welcome & Introductions**

09:30 Registration

09:45 Opening Address: Director General

10.00 Comments from the Deputy Director General Special Duties

10.15 Housekeeping & Introductions

10.30 Setting the Scene

*11.00 Break*

**Introduction to Risk Management**

11.15 Why manage risk?

Risk maturity

Heuristics, biases & rules of thumb

*12:45 Lunch*

**Risk Framework & Context**

13.30 Risk management standard

Risk Context

*15:00 Break*

15:15 Risk appetite & tolerance

Stakeholder management

16:45 Review of the day

17:00 Close of day 1

**Day 2**

**Programme & Risk Management**

09:00 Recap of Day 1

09:15 Programme Management & Risk

*11:00 Break*

**The Risk Management Process**

11.15 Risk Identification

Risk Analysis

*12:45 Lunch*

13:30 Risk Evaluation

*15:00 Break*

15:15 Risk Treatment

16:45 Review of the day

17:00 Close of day 2

**Day 3**

**Simulation Exercise**

09:00 Recap of Day 2

09:30 Business Simulation Exercise

*11:00 Break*

**Risk Control & Communication**

11.15 Risk Control

Risk Monitoring

*12:45 Lunch*

13:30 Risk Communication

Risk Reporting

*14:45 Break*

15:00 Reflections & Action Planning

16.00 Programme Ends